

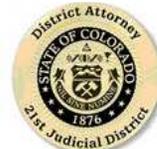
# MESA COUNTY SENTENCING GUIDE VERSION 1

*A Collaborative Effort to Enhance Plea and Sentencing Decisions*

**Community Interventions Committee Sentencing Guide Mission:** To develop a Sentencing Guide that incorporates evidence-based-practices to assist in informing decisions regarding sentencing options while considering and preserving the constitutional rights and needs of both victims and defendants.

## **Community Interventions Team:**

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Hon. Bruce Raaum (County Court)  
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Joel Bishop (Committee Chair)



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# TABLE OF CONTENTS

Introduction to the Mesa County Sentencing Guide .....	1
Sentencing Options Summary Chart.....	2
Sentencing Guide Matrix .....	3
Diversion .....	4
Misdemeanor Deferred Judgment & Sentence (DJS) .....	5
In-Home Detention .....	6
Day Reporting .....	7
Probation Intervention .....	8
Probation & Felony DJS .....	9
Work Release .....	10
Community Corrections .....	11
Mesa County Jail .....	12
Prison .....	13
Glossary .....	14-17
Criminogenic Needs Chart .....	18

# INTRODUCTION

Sentencing is a discretionary decision which requires weighing of various factors and striking a fair accommodation between the defendant's need for rehabilitation or corrective treatment and society's interest in safety and deterrence (People v. Watkins, 200 Colo. 163, 613 P.2d 633 (1980)). The purposes of sentencing in Colorado law include punishment, fairness, consistency, deterrence, rehabilitation, recidivism reduction, consideration of the individual characteristics of the offender, accountability for offenders, protection of the public, restoration and healing for victims and the community (C.R.S. 18-1-102.5).

The concepts in this Guide are consistent with best practices surrounding the current sentencing options. That is, if the majority of our criminal population is sentenced in accordance with the recommendations of this Guide, we believe that efficiency and effectiveness of our system resources will be enhanced. This would include the potential for an overall reduction in recidivism, and targeting our valuable resources to where the research indicates maximum effectiveness. Please see the Glossary for more detailed information regarding research and the terms and assessments referenced in this Guide.

Considering the legal requirements of sentencing and evidence based principles, the following is an explanation of the purposes of this Sentencing Guide:

## **THIS GUIDE IS INTENDED TO:**

- Enhance the following principles from C.R.S. 18-1-102.5: rehabilitation and recidivism reduction.
- Apply a focus on current research and evidence-based practices at plea and sentencing.
- Provide a general overview of the available sentencing options in Mesa County.
- Publish key sentencing program outcomes on at least an annual basis.
- Enhance the understanding of the purposes, expected outcomes and the extent to which evidence-based practices are applied for each sentencing option.
- Assist PSIR writers to indicate options that may be most beneficial based on the risk/needs of a defendant.

## **THIS GUIDE IS NOT INTENDED TO:**

- Determine a “just” sentence.
- Inform plea/sentencing purposes such as punishment, deterrence, the protection of the public, etc. These are legitimate purposes, but they are not addressed in this Guide.
- Contemplate the unique and/or aggravating circumstances in crimes such as: Murder, Criminally Negligent Homicide, Manslaughter, Vehicular Homicide, Sex Crimes, or crimes with mandatory sentencing.

In conclusion, it is the hope of the Community Interventions Committee that this Guide provides useful information to all stakeholders. Ideally this Guide will increase the user’s knowledge of sentencing options design, services and outcomes and be a valuable resource evidence based plea and sentencing decisions. This Guide has been collaboratively approved for implementation and use in Mesa County with the understanding that it will be reviewed annually, and updated as necessary.

Sincerely,

*The Community Interventions Committee*

# SENTENCING OPTIONS SUMMARY CHART

Mesa County Sentencing Options ↓			Cost to System Per Client, Per Day	PURPOSE OF THE PROGRAMS <i>See Definitions Below</i>				Ideal Risk Level(s)		Capacity to Identify & Address Criminogenic Needs	
				Accountability and/or Monitoring Only	Behavior Change with Accountability and Monitoring	Incapacitation Only	Incapacitation Alternatives				
Lower Intensity/Lower Cost	1	Fines & Costs Only	<i>unknown</i>					Low			
	2	Unsupervised Probation	<i>unknown</i>	✓				Low			
	3	Diversion	\$0.00	✓				Low	Med		
	4	DJ&S Misdemeanor	\$0.83 cents		✓			Low	Med	✓	
	5	In-Home Detention (EHM)	\$1.39	✓			✓	L	M	H	
	6	Day Reporting	\$2.50	✓			✓	L	M	H	
Higher Intensity/Higher Cost	7	Probation/*Felony DJ&S	\$2.64 - \$4.32		✓			L	M	H	✓
	8	Work Release	\$37.32	✓			✓	Med	High		
	9	Community Corrections	\$38.68		✓		✓	Med	High	✓	
	10	Jail	\$53.40			✓		Med	High		
	11	Prison	\$76 to \$120			✓		High			

*\*Felony DJ&S should be generally considered a lower risk option. We may separate these programs in a future Guide when we are able to access specific data for Felony DJ&S. Intervention picks up much of the low risk group for Probation (see page 8).*

## DEFINITIONS OF PROGRAM PURPOSES

**Accountability & Monitoring Only:** The option provides monitoring and accountability services for sentence conditions, but does not provide evidence-based behavioral interventions, and may not assess for criminogenic needs. Services may include: substance testing, electronic monitoring, employment checks, progress updates, restitution, fees and etc. These options do not provide follow-up assessments or EBDM behavior change interventions.

**Behavior Change with Accountability and Monitoring:** The specific program combines accountability & monitoring with long-term behavior change according to EBDM principles. Long-term behavior change interventions use validated risk/needs instruments to identify and target criminogenic needs. The interventions utilized must be evidence-based to be effective in reducing recidivism and are ideal for the medium to higher risk/needs individuals.

**Incapacitation:** The program's primary purpose is incarceration and does not generally have mandatory behavior change programming. *\*(This definition and the following definition were not included in the Carey report)*

**Incapacitation Alternatives:** The program provides a statutorily allowable alternative to prison or jail, which allows client community access on varying scales. Lower-risk clients may especially benefit from alternatives that avoid residential populations; alternatives such as Day Reporting and In-Home Detention.

*(Reference – Cost Effective Criminal Justice Interventions, The Carey Group, 2011)*

# SENTENCING GUIDE MATRIX

Assessments ↓	Program Purposes ↓	MISDEMEANOR SENTENCING OPTIONS	FELONY SENTENCING OPTIONS
<b>Lower Risk/Need</b>  LSI: 1-18 SCREEN: Low Proxy: Low	<b>Accountability &amp;/or Monitoring Only</b>	Restitution Only Fines & Costs Only Unsupervised DJS or Probation Diversion Supervised DJS	Note: Behavior Change options and residential placement are generally not effective and are counter-productive in the lower risk group.
	<b>Incapacitation Alternatives</b>	In-Home Detention Day Reporting	
<b>Medium Risk/Need</b>  LSI: 19-28  SCREEN: Med Proxy: Med	<b>Accountability &amp; Monitoring Only</b>	Diversion, In-Home Detention, Day Reporting, Work Release	
	<b>Behavior Change with Acct. &amp; Monitoring</b>	DJS Probation	DJS Probation Community Corrections (Felony Only)
	<b>Incapacitation Alternatives</b>	Jail Alternatives (C.R.S. 18-1.3-106): Work Release, In-Home Detention, Day Reporting	
	<b>Incapacitation</b>	Jail  Prison Alternative: Community Corrections (Felony Only)	
<b>Higher Risk/Need</b>  LSI: 29-54  SCREEN: High Proxy: High	<b>Accountability &amp;/or Monitoring Only</b>	In-Home Detention, Day Reporting, Work Release	
	<b>Behavior Change with Acct. &amp; Monitoring</b>	Probation  Community Corrections (Felony Only)	
	<b>Incapacitation Alternatives</b>	Jail Alternatives (C.R.S. 18-1.3-106): In-Home Detention, Day Reporting, Work Release	
	<b>Incapacitation</b>	Jail	Prison Alternative: Community Corrections (Felony Only) Jail (Allowed for Condition of Probation Only) Prison

*This Matrix does not contemplate the unique and/or aggravating circumstances in crimes such as: Murder, Criminally Negligent Homicide, Manslaughter, Vehicular Homicide, Sex Crimes, crimes with mandatory sentencing, or crimes in which a more specific assessment is available (such as the DVSI, etc.).*

## DIVERSION

<b>Target Population:</b>	<b>Low Risk</b>	<b>Medium Risk</b>
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**Primary Purpose of the Program:** Accountability and Monitoring

**Program Services & Interventions:**

- Eligibility for Diversion generally contemplates no prior criminal record or diversion referrals, and no other pending criminal charges.
- Diversion cases are typically lower level cases, such as low level petty cases and misdemeanors.
- The District Attorney’s office refers cases to Mesa County Criminal Justice Services for monitoring of community service hours. No other conditions are actively monitored.
- A Proxy risk assessment is completed upon intake. If high risk, client is placed at a specialized community service assignment by a highly trained staff member.
- Useful Public Service assignments are generally made by the Restorative Justice Board. This is a board made up of community volunteers who meet several times per month. They interview the clients and determine an appropriate placement to perform their useful public service hours.
- Out of county or out of state supervision of community service is available if necessary.
- Cases are dismissed upon successful completion of the diversion contract.
- This diversion sentencing option is consistent with C.R.S. 18-1.3-101

**Primary Contacts:**

<b>Primary District Attorney Contact:</b>	Trish Mahre 970-244-1730 <a href="mailto:trish.mahre@mesacounty.us">trish.mahre@mesacounty.us</a>
<b>Primary CJSD Contact:</b>	Ashley Edstrom 970-244-3349 <a href="mailto:ashley.edstrom@mesacounty.us">ashley.edstrom@mesacounty.us</a>
<b>Address Clients Report:</b>	636 South Avenue Grand Junction, CO 81501

<b>Program Cost Per Day to System:</b>	Unknown, the community service program is self-funded by client fees
<b>Program Cost for Clients:</b>	\$60 for under 24 hours of UPS; \$100 for more than 24 hours
<b>Fee Waiver Process:</b>	Fee waiver requests are available.

**Violation Response Protocol:**

<b>Positive Substance Tests:</b> No substance testing can be monitored through this program.
<b>Other Technical Non-Compliance:</b> A report is sent to the court if UPS hours are not completed. Further action is at the discretion of the courts.
<b>New Criminal Charges:</b> May result in a violation of the Diversion agreement.

**Outcome Measures 2013**

<b>Successful Completion Definition:</b> Successful completion of community service within the stipulated time frame.	<b>Success Rate 2013:</b> 91%
<b>Early Termination of Supervision Rate:</b> N/A (Clients are not technically supervised, except for their community service hours)	<b>Average Length of stay:</b> 180 days
<b>Safety Rate Definition:</b> Did not receive a felony or misdemeanor filing while under supervision (not including abscond or escape).	<b>Safety Rate:</b> unknown
<b>Recidivism Definition:</b> A felony or misdemeanor filing within one year of successful completion.	<b>Recidivism Most Recent Year:</b> unknown
<b>Program Risk Level Summary Discharges 2013:</b>	<span style="background-color: #00FF00; padding: 2px;">18% Low Risk</span> <span style="background-color: #FFFF00; padding: 2px; margin-left: 10px;">76% Medium Risk</span> <span style="background-color: #FF0000; padding: 2px; margin-left: 10px;">6% High Risk</span>
<b>Risk Instrument Used:</b>	Proxy (average 2013through July 2014)

*\*The young age and the age of first arrest may be the cause for the high percentage of medium risk clients, as this group tends to have a minimal criminal history, but is also young on average.*

## DEFERRED JUDGMENT & SENTENCE - MISDEMEANOR

<b>Target Population:</b>	<b>Low Risk</b>	<b>Medium Risk</b>
<b>Primary Purpose of the Program:</b> Accountability and Monitoring designed primarily for lower risk offenders; Assess and address criminogenic needs for medium and high risk.		
<b>Program Services &amp; Interventions:</b>		
<ul style="list-style-type: none"> <li>• Proxy completed upon DJS intake. If medium or high risk, then LSI completed.</li> <li>• All intakes receive substance abuse screens and/or assessments.</li> <li>• Clients generally check-in twice per month and meet with a case manager once per month.</li> <li>• Supervision is reduced or increased based on program performance and assessments.</li> <li>• Intensity of supervision is based on risk levels, program performance and compliance.</li> <li>• Cases are referred to treatment based on assessments and relevant statutes.</li> <li>• Staff are trained in motivational interviewing, assessments, etc.</li> </ul>		

<b>Primary Contacts:</b>	
<b>Primary Supervising Officer:</b>	Tabatha Kissner 970-244-3342
<b>Address:</b>	636 South Avenue Grand Junction, CO 81501

<b>Program Cost Per Client, Per Day to System:</b>	<b>83 cents</b>
<b>Program Cost for Clients:</b>	\$40 intake fee, \$50 per month or \$60 per month if substance testing is required (this covers all substance testing fees).
<b>Fee Waiver Process:</b>	Fee waiver requests are available.

<b>Violation Response Protocol</b>	
<b>Positive Substance Tests:</b> Schedule 2 drugs - violation filed or treatment evaluation/participation; THC/Alcohol – graduated interventions.	
<b>Other Technical Non-Compliance:</b> Intermediate sanctions and graduated interventions for repeated violations. Violation may be filed for multiple technical violations.	
<b>New Criminal Charges:</b> Violation filed for new criminal charges, with some exceptions for traffic.	

<b>Outcome Measures 2013</b>			
<b>Successful Completion Definition:</b> Completion of sentence without revocation.		<b>Successful Completion Rate:</b> 78%	
<b>Early Termination of Supervision Rate:</b>	55%	<b>Average length of stay:</b> 1.1 years	
<b>Escape or Abscond Definition:</b> Failed to report for supervision, stopped reporting, or escaped from custody.		<b>Escape/Abscond Rate:</b> 10%	
<b>Safety Rate Definition:</b> Did not receive a felony or misdemeanor filing while under supervision (not including abscond or escape).		<b>Safety Rate Most Recent Year:</b> 91.4%	
<b>Recidivism Definition:</b> A felony or misdemeanor filing within one year of program termination.		<b>Recidivism Most Recent Year:</b> 11% (2011)	
<b>Program Risk Level Summary:</b>	<b>60% Low Risk</b>	<b>36% Medium Risk</b>	<b>4% High Risk</b>
<b>Risk Instrument Used:</b>	Proxy		

## IN-HOME DETENTION – CJSD

<b>Target Population(s):</b>	<b>Low Risk</b>	<b>Medium Risk</b>	<b>High Risk</b>
<b>Primary Purpose of the Program:</b> Accountability and Monitoring Only & Incapacitation Alternative			
<b>Program Services &amp; Interventions:</b>			
<ul style="list-style-type: none"> <li>• In-Home currently exists as a jail alternative (C.R.S. 18-1.3-106).</li> <li>• This option is ideal for lower risk individuals in which mandatory jail time is required, as this is allowed by statute as a jail alternative.</li> <li>• It may also be appropriate for medium to higher risk individuals in which a more intensive community-based monitoring option is desired.</li> <li>• Defendants are equipped with an ankle device that monitors curfews only.</li> <li>• The program offers in-home monitoring only. There are no case management services.</li> <li>• This program may also serve as a monitoring supplement for programs such as Probation in which more intense community-based monitoring is desired.</li> </ul>			

<b>Primary Contacts:</b>	
<b>CJSD Staff Member:</b>	Chad Music 970-244-3347 <a href="mailto:chad.music@mesacounty.us">chad.music@mesacounty.us</a>
<b>Address:</b>	636 South Avenue Grand Junction, CO 81501

<b>Program Cost Per Day, Per Client to System:</b>	\$1.39
<b>Program Cost for Clients:</b>	\$40.00 intake fee, \$10.00 per day
<b>Fee Waiver Process</b>	Fee waivers by special requests by clients

<b>Violation Response Protocol:</b>	
<b>Positive Substance Tests:</b> No substance testing required for this program, unless specifically ordered by the court.	
<b>Other Technical Non-Compliance:</b> Graduated responses; multiple violations may result in an FTC.	
<b>New Charges:</b> Disciplinary action and/or possibly an FTC filed with the court.	

<b>Outcome Measures 2012 &amp; 2013</b>			
<b>Successful Completion Definition:</b> Completion of sentence without revocation (not including failures to report for supervision).	<b>Successful Completion Rate:</b> 100%		
<b>Early Termination of Supervision Rate:</b> 0%	<b>Average length of stay:</b> unknown		
<b>Escape or Abscond Definition:</b> Failed to report for supervision, stopped reporting, or escaped from custody.	7% (failed to report for intake)		
<b>Safety Rate Definition:</b> Did not receive a felony or misdemeanor filing while under supervision (not including abscond or escape).	<b>Safety Rate Most Recent Year:</b> unknown		
<b>Recidivism Definition:</b> A felony or misdemeanor filing within one year of successful residential completion.	<b>Recidivism Most Recent Year:</b> unknown		
<b>Program Risk Level Summary Intakes 2013:</b>	<b>29% Low Risk</b>	<b>34% Medium Risk</b>	<b>37% High Risk</b>
<b>Risk Instrument(s) Used:</b>	Proxy		

## DAY REPORTING

<b>Target Population(s):</b>	<b>Low Risk</b>	<b>Medium Risk</b>	<b>High Risk</b>
<b>Primary Purpose of the Program:</b> Accountability and Monitoring Only & Incapacitation Alternative			
<b>Program Services &amp; Interventions:</b>			
<ul style="list-style-type: none"> <li>Day Reporting currently exists as a monitoring program as a jail alternative (C.R.S. 18-1.3-106).</li> <li>It can also be utilized as a transition program from jail or Work Release.</li> <li>The program offers meetings with a case manager, substance testing, curfew monitoring and daily check-ins.</li> <li>This sentencing option has been minimally utilized in recent years, as only 38 cases have been seen in 2012 and 2013.</li> <li>This option is ideal for lower risk individuals in which mandatory jail time is required, as this is allowed by statute as a jail alternative.</li> <li>This program may also serve as a monitoring supplement for medium or higher risk programs, such as Probation in which more intense community-based monitoring is desired.</li> </ul>			

<b>Primary Contacts:</b>	
<b>Primary Contact – Case Manager:</b>	Ashley Edstrom 970-244-3349 <a href="mailto:ashley.edstrom@mesacounty.us">ashley.edstrom@mesacounty.us</a>
<b>Address:</b>	636 South Avenue Grand Junction, CO 81501

<b>Program Cost Per Day, Per Client to System:</b>	\$2.50
<b>Program Cost for Clients:</b>	\$40.00 intake fee, \$7.50 per day
<b>Fee Waiver Process</b>	Fee waivers by special requests by clients

<b>Violation Response Protocol:</b>
<b>Positive Substance Tests:</b> Disciplinary action, treatment referral, graduated responses; multiple violations will result in an FTC being filed with the court.
<b>Other Technical Non-Compliance:</b> Graduated responses; multiple violations may result in an FTC with the court.
<b>New Charges:</b> Disciplinary action and/or possibly an FTC filed with the court.

<b>Outcome Measures 2012 &amp; 2013</b>			
<b>Successful Completion Definition:</b> Completion of sentence without revocation.	<b>Successful Completion Rate:</b> 95%		
<b>Early Termination of Supervision Rate:</b> 0%	<b>Average length of stay:</b> unknown		
<b>Escape or Abscond Definition:</b> Failed to report for supervision, stopped reporting, or escaped from custody.	<b>Escape Rate:</b> Overall numbers too small to calculate.		
<b>Safety Rate Definition:</b> Did not receive a felony or misdemeanor filing while under supervision (not including abscond or escape).	<b>Safety Rate:</b> Currently Unknown		
<b>Recidivism Definition:</b> A felony or misdemeanor filing within one year of successful residential completion.	<b>Recidivism Most Recent Year:</b> Unknown		
<b>Program Risk Level Summary - Intakes 2013:</b>	<b>16% Low Risk</b>	<b>49% Medium Risk</b>	<b>35% High Risk</b>
<b>Risk Instrument(s) Used:</b>	Proxy		



# PROBATION INTERVENTION

<b>Target Population for Probation:</b>	<b>Low Risk</b>
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**Primary Purpose of the Program:** Accountability and Monitoring

<b>Program Services &amp; Interventions:</b>
<ul style="list-style-type: none"> <li>• Case Management and supervision of minimum risk level defendants.</li> <li>• Case Management and supervision of Felony DJS sentenced defendants.</li> <li>• Supervision will involve case planning and monitoring utilizing Motivational Interviewing and Strategies for Behavioral Change for addressing all behaviors.</li> <li>• Technology services include: Secure Continuous Remote Alcohol Monitoring system (SCRAM), SCRAM with Electronic Home Monitoring (EHM) and Soberlink (pocket size alcohol monitoring device).</li> <li>• Drug detection and monitoring services can be provided to both public and private entities.</li> </ul>

<b>Primary Contacts:</b>	Kerin Dyer, Julie Stransky
<b>Phone Number:</b>	970-257-9000
<b>Address:</b>	150 West Main Street, Grand Junction, CO 81501

<b>Program Cost Per Day, Per Client to System:</b> \$2.64 - \$4.32	
<b>Cost for Clients:</b>	\$50 per month
<b>Fee Waiver Process:</b>	Any defendant expressing financial need, or any defendant appearing to have financial need, may be given a sliding scale application to establish a time payment schedule. Application must be approved by Program Manager.

<b>Violation Response Protocol</b>
<b>Positive Substance Tests:</b> The use of intermediate sanctions is at the discretion of Intervention and should be consistent with local jurisdiction policy and practice.
<b>Other Technical Non-Compliance:</b> The recommended type and intensity of an intermediate sanction should be based on the original offense, type of violation, defendant's history of compliance, whether a victim is involved, the defendant's attitude and any order of the Court regarding court action. All sanctions are consistent with local jurisdiction policy and practice.
<b>New Criminal Charges:</b> Per local jurisdiction, the filing of a complaint for revocation of supervision can either be processed before or after conviction of the new law violation.

<b>Outcome Measures 2013</b>			
<b>Successful Completion Definition:</b> Completion of sentence without revocation.	<b>Successful Completion Rate:</b> 82%		
<b>Early Termination of Supervision Rate:</b>	0%	<b>Average length of stay:</b> 13-24 months	
<b>Escape or Abscond Definition:</b> Failed to report for supervision, stopped reporting, or escaped from custody.	<b>Escape/Abscond Rate:</b> 11%		
<b>Safety Rate Definition:</b> Did not receive a felony or misdemeanor filing while under supervision (not including abscond or escape).	<b>Safety Rate Most Recent Year:</b> 82%		
<b>Recidivism Definition:</b> A felony or misdemeanor filing within one year of program termination.	<b>Recidivism Most Recent Year:</b> 18%		
<b>Program Risk Level Summary:</b>	<b>91% Low Risk</b>	<b>8% Medium Risk</b>	<b>1% High Risk</b>
<b>Risk Instrument(s) Used:</b>	LSI and DVSI		



## STATE PROBATION AND FELONY DJS

<b>Target Population(s):</b>	<b>Low Risk</b>	<b>Medium Risk</b>	<b>High Risk</b>
<b>Primary Purpose of the Program:</b> Behavior Change with Accountability and Monitoring			
<b>Program Services &amp; Interventions:</b>			
<ul style="list-style-type: none"> <li>For Probation and Felony DJS sentenced offenders.</li> <li>Supervision level is based on assessments.</li> <li>High risk offender assessments will determine Intensive Supervision Eligibility (LSIP).</li> <li>Special Programs available (Domestic Violence, Female Offender, Sex Offender, DUI).</li> <li>Supervision and case management is dynamic and based on risk, progress, and court orders.</li> <li>Supervision will involve case planning and monitoring utilizing Motivational Interviewing and Strategies for Behavioral Change for addressing all behaviors.</li> <li>Minimum risk level offenders may be referred for lower level of supervision such as telephone reporting or to private probation vendor (Intervention Inc.).</li> </ul>			

<b>Primary Contacts:</b>	
<b>Main office:</b>	970-257-3600
<b>Program Supervisors:</b>	Michael Maestas 970-257-3605; William Riebel 970-257-3617
<b>Address:</b>	125 N. Spruce, Grand Junction, CO 81502

<b>Program Cost Per Client, Per Day to System:</b>	\$2.64 - \$4.32 (based on offender ability to pay supervision fees)
<b>Program Cost for Clients:</b>	\$50 per month for supervision fees; \$10 per UA; \$1-\$2 per BA; \$25-\$50 per treatment group (referred out); no cost for T4C/Cog classes on site.
<b>Fee Waiver Process:</b>	Supervision fees may be waived and funds may be available for referred services based on need or incentive.

<b>Violation Response Protocol:</b>	
<b>Positive Substance Tests: Schedule 2 drugs:</b> Revocation or treatment eval/participation; THC/Alcohol: graduated interventions/SBC up to revocation.	
<b>Other Technical Non-Compliance:</b> Intermediate sanctions unless repeated violations. Administrative hearings may be held for repetitive violations before formal filing. No revocations for failure to pay fees only (excluding restitution).	
<b>New Charges:</b> Formal violation for misdemeanor and felony charges, with some exceptions for traffic.	

<b>Outcome Measures 2012 &amp; 2013</b>			
<b>Successful Completion Definition:</b> Completion of sentence without revocation.	<b>Success Rate 2013:</b> 70%		
<b>Early Termination of Supervision Rate:</b> 0-12mts -24%, 13-24mts - 33%, 25-36mts - 21%, 37+mts - 22%	<b>Average Length of stay:</b> Unknown		
<b>Abscond Definition:</b> Failed to report for supervision, stopped reporting, or escaped from custody.	<b>Abscond Rate:</b> 13%		
<b>Safety Rate Definition:</b> Did not receive a felony or misdemeanor filing while under supervision (not including abscond or escape).	<b>Safety Rate:</b> 95%		
<b>Recidivism Definition:</b> A felony or misdemeanor filing within one year of program termination.	<b>Recidivism Most Recent Year:</b> 9% (2013) 6% (2012)		
<b>*Program Risk Level Summary:</b>	<b>31% Low Risk</b>	<b>54% Medium Risk</b>	<b>15% High Risk</b>
<b>Risk Instrument(s) Used:</b>	LSI, SSI, ASUS (Special programs will use offense specific assessments)		

*\* Risk Level Percentages exclude numbers from other supervision programs such as DV, SOISP, FOP, LSIP, ADMIN*



# Mesa County Sheriff's Office Alternative Sentencing Unit WORK RELEASE



<b>Target Population:</b>	<b>Medium Risk</b>	<b>High Risk</b>
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**Primary Purpose of the Program:** Accountability & Monitoring; Incapacitation Alternative

**Program Services & Interventions:**

- Required to have and maintain employment while completing court ordered sentence. Have 2 weeks to find employment when coming from the Detention facility.
- Pay room and board to complete sentence in the ASU Work Release program.
- Able to provide financial support to family and/or pay court fees.
- Monitor program compliance with random drug testing, employment checks, pass checks, pat searches, room searches, and daily breathalyzer tests.
- Allowed to complete court ordered treatment classes at their own expense while serving sentence.
- Allowed to complete Useful Public Service hours while serving sentence.
- Good time earned and Pass privileges granted based on behavior and program compliance.
- ASU facility allows for jail sentenced inmates to be housed as Road Crew inmates either on the External Road crew or working as an Internal Kitchen/Facility worker if they qualify.

**Primary Contacts:**

Connie Olson:	Office 970-623-8041	Cell 970-986-0121	email: Connie.Olson@Mesacounty.us
Address 559 Pitkin Ave.	P.O 20,000-5023	Phone 970-623-8040	Fax 970-623-8054

**Program Cost Per Client, Per Day to System:** \$37.32 a day

**Program Cost for Inmates:** \$16.00 a day for room and board, \$9.00 for each drug test

**Fee Waiver Process:** The inmate's cash account is charged room and board for the entire month at the first of each month. They are responsible for all the fees regardless if they pay their account off or not. They will sign a promissory note upon their release if they owe us money. They have 90 days to pay it off prior to the promissory note going to collections.

**Violation Response Protocol:**

**New Criminal Charges:** Depending on severity of the new crime they may be removed from the program. If the inmate is taken to Jail on a warrant and is able to post bond, they will be brought back into the program if determined to be appropriate, again based on severity of new crime committed.

**Positive Substance Tests:** Positive intake drug tests are not held against the inmate. It is a base for us to see if levels go down (for instance THC use) on future drug tests. Inmates have in house disciplinary hearings for new use of any drugs after their intake drug test. If they have a second positive drug test it typically results in removal from the program.

**Technical Non-Compliance:** Depending on the severity of the rule violations, the length of the inmate's sentence, along with the amount of good time that the inmate can lose due to in house disciplinary hearings, determines how long an inmate may remain in the program if their behavior is inappropriate. We try to give them opportunities to change their behavior in order to be successful.

**Most Recent Outcome Measures [list year or date range here]**

<b>Successful Completion Definition:</b> Completion of sentence without revocation.	<b>Success Rate 2013:</b> 80%
<b>Early Termination of Supervision Rate:</b> None Reported	<b>Average Length of stay:</b> 137 days
<b>Safety Rate Definition:</b> Did not receive a felony or misdemeanor filing while under supervision (not including abscond or escape).	<b>Safety Rate:</b> 99%
<b>Escape Definition:</b> Escaped from residential placement, or stopped reporting.	<b>Escape Rate:</b> 2%
<b>Recidivism Definition:</b> A felony or misdemeanor filing within one year of program termination.	<b>Recidivism Most Recent Year:</b> Unknown
<b>Program Risk Level Summary:</b>	<span style="background-color: green; color: white; padding: 2px;">23% Low Risk</span> <span style="background-color: yellow; color: black; padding: 2px; margin-left: 10px;">45% Medium Risk</span> <span style="background-color: orange; color: white; padding: 2px; margin-left: 10px;">32% High Risk</span>
<b>Risk Instrument Used:</b>	Proxy

# COMMUNITY CORRECTIONS

<b>Target Population:</b>	<b>Medium Risk</b>	<b>High Risk</b>
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**Primary Purpose of the Program:** Behavior Change with Accountability and Monitoring; Incapacitation Alternative

**Program Services & Interventions:**

- Residential monitoring of DOC Diversion and DOC transition inmates.
- The Community Corrections Board's (CCB) Review Committee screens Diversion and Transition cases for acceptance based on risk, criminogenic needs and impact on the community.
- The CCB has a 6.5 year sentence cap, unless special approval is granted.
- Condition of Probation cases are limited to 90 days unless special approval is granted.
- Comprehensive case management through assessing the risk and needs of clients with validated assessments and structured supervision strategies.
- Specialized assessments are utilized, such as the Oregon for sex offenders and the SARA for domestic violence offenders.
- Clients required to participate in treatment based on their assessed needs.
- Clients required to progress in treatment, gain employment, turn in checks and develop budgets.
- Clients are monitored through substance testing, searches, home visits, employment checks, etc.
- CJSD Administration regularly reviews progress and makes placement and removal decisions.
- Clients progress to Non-Residential (for Diversion sentences) and ISP for Transition cases through DOC based on program progress.
- Staff are trained in best practices, such as motivational interviewing and EBDM principles.
- This program is most effective in reducing recidivism in medium to higher risk offenders.

**Primary Contacts:**

<b>Primary Contact – Residential:</b>	Kyle Merriman 970-244-3881 kyle.merriman@mesacounty.us
<b>Primary Contact – Review Committee:</b>	Jennifer Lucero 970-244-3340 jennifer.lucero@mesacounty.us
<b>Address:</b>	636 South Avenue Grand Junction, CO 81501

<b>Program Cost Per Day to System:</b>	\$41.34 Residential / \$6.03 Non-Residential (state reimbursement)
<b>Program Cost for Clients:</b>	\$15 per day Residential, \$3.00 per day Non-Residential
<b>Fee Waiver Process:</b>	Fee waivers by special requests by clients

**Violation Response Protocol:**

**Positive Substance Tests:** Disciplinary action, treatment re-assessment, graduated responses; multiple violations will result in review for removal from the program.

**Other Technical Non-Compliance:** Graduated responses; multiple violations may result in review for removal from the program.

**New Charges:** Disciplinary action and/or possible review for removal from the program.

**Outcome Measures 2012 & 2013**

<b>Successful Completion Definition:</b> Successful completion of residential or non-residential stays.	<b>Success Rate 2013:</b> 69% (Residential Only)		
<b>Early Termination of Supervision Rate:</b> 1%	<b>Average Length of stay:</b> 243 days (state-wide)		
<b>Escape Definition:</b> Escaped from residential Community Corrections, or stopped reporting.	<b>Escape Rate:</b> 6.1% (State-wide Average 11.6%)		
<b>Safety Rate Definition:</b> Client removed from the program for new criminal charges. <i>**Defined by Colorado DCJ.</i>	<b>Safety Rate:</b> 99% (State average: 98%) <i>**crimes involving removals</i>		
<b>Recidivism Definition:</b> A felony or misdemeanor filing within one year of successful residential completion.	<b>Recidivism Most Recent Year:</b> 16.5% (state-wide average)		
<b>Program Risk Level Summary Intakes 2013:</b>	<b>2% Low Risk</b>	<b>29% Medium Risk</b>	<b>71% High Risk</b>
<b>Risk Instrument Used:</b>	LSI		
<b>Average LSI Score:</b>	31 (State average: 29)		



# Mesa County Sheriff's Office Detention Facility



## JAIL

<b>Target Population:</b>	<b>Medium Risk</b>	<b>High Risk</b>
<b>Primary Purpose of the Program:</b> Incapacitation Only		
<b>Program Services:</b>		
<ol style="list-style-type: none"> <li>1. Protect the public from continued criminal activity.</li> <li>2. Assure court appearances of those accused of unlawful behavior.</li> <li>3. Administer court-ordered sanctions and punishments to those convicted of crimes.</li> </ol>		

<b>Primary Contacts:</b>			
Steve Farlow:	Office 970- 244-3903	Cell 986-5679	email: Steve.Farlow@Mesacounty.us
Address 215 Rice Street	P.O 20,000-5017	Phone 970-244-3500	Fax 970-256-1473

<b>Program Cost Per Day, Per Inmate to System:</b>	<b>\$53.40 a day</b>
<b>Program Cost for Inmates:</b>	<b>Booking Fee- \$30.00</b> <b>Bonding Fee- \$10.00</b> <b>Medical Fees -</b> \$8.00 for an exam by the nurse. This will not be charged if the nurse refers inmate \$12.00 for an exam by a doctor/dentist. Inmate must be referred by the nurse to the doctor/dentist. \$6.00 for each prescribed medication, lab, and/or x-ray.
<b>Fee Waiver Process:</b> Indigent	

<b>Violation Response Protocol:</b>
<b>New Criminal Charges:</b> N/A
<b>Positive Substance Tests:</b> N/A
<b>Technical Non-Compliance:</b> N/A

<b>Most Recent Outcome Measures:</b>			
<b>Early Termination of Supervision Rate:</b> N/A	<b>Average Length of stay:</b> 23 days		
<b>Safety Rate Definition:</b> Did not receive a felony or misdemeanor filing while under supervision (not including abscond or escape).	<b>Safety Rate:</b> Unknown		
<b>Escape Definition:</b> Escaped from detention facility.	<b>Escape Rate:</b> 0% (no recent escapes)		
<b>Recidivism Definition:</b> A felony or misdemeanor filing within one year of program termination.	<b>Recidivism Most Recent Year:</b> Unknown		
<b>2014 Average Daily Population (through June)</b>	334		
<b>2014 Average Post-Trial Population (through June)</b>	46 (14%)		
<b>Program Risk Level Summary:</b>	<b>*% Low Risk</b>	<b>*% Medium Risk</b>	<b>*% High Risk</b>
<b>Risk Instrument Used:</b>	*Proxy risk information on sentenced jail inmates will be available in 2015.		



# PRISON

<b>Target Population:</b>	<b>High Risk</b>
<b>Primary Purpose of the Program:</b> Incapacitation	
<b>Program Services &amp; Interventions:</b>	
<ul style="list-style-type: none"> <li>• Each offender is assigned a Case Manager at each facility as they progress through the system.</li> <li>• Each offender is assessed using the LSI and CARAS.</li> <li>• Earned time is awarded on a monthly basis and dictated on the behavior of the offender and includes various criteria including work, treatment, disciplinary hearings, milestone achievements. Earned time continues to be awarded while in community corrections and parole.</li> </ul>	

<b>Primary Local Contacts (Parole):</b>	LieslChapola Parole Supervisor 970-255-9126 x4155
<b>Local Address:</b>	2516 Foresight Cir #3 Grand Junction, Co

<b>Program Cost Per Inmate, Per Day to System:</b>	<b>Varies</b>
<b>Level I Facility</b>	<b>\$76.00-80.00/day</b>
<b>Level V Facility</b>	<b>\$116.00-120.00/day</b>

<b>Violation Response Protocol:</b>	
<b>New Charges:</b> Administrative hearing (Code of Penal Discipline), Court process	
<b>Positive Substance Tests:</b> Possible criminal charges, COPD hearing-sanctions, Loss of time, loss of privileges, may be placed in higher level of custody.	
<b>Technical Non-Compliance:</b> COPD hearing, sanctions include loss of earned time, loss of privileges, may be placed in higher level of custody. If a Community Corrections program removes or rejects a client, this usually results in a return to a higher level of custody.	
<b>NOTE:</b> DOC disciplinary action results in points being assigned to the level of violation. Class II b violations are 3 points, class IIa violations are 5 points, and class 1 are 7 points. If a client breaches 15 points in violations, it is a mandatory increase in custody levels.	

<b>Outcome Measures 2012 (DOC &amp; Parole)</b>			
<b>DOC Success Rate:</b> This rate is not applicable to DOC due to mandatory confinement, so the rate is recorded in Parole only.			
<b>DOC Recidivism Definition:</b> Return to prison within 3 years of release in Colorado, for either new criminal activity or a technical violation of parole, probation, or non-departmental community corrections.	<b>DOC Recidivism:</b> 2009: 49.8%		
<b>DOC Escape or Abscond Definition:</b> CDOC defines escape as leaving the last barrier of a secured facility, the imaginary barrier of an unsecured facility (camp) or work crew or escorted trip outside a facility without permission.	<b>DOC Escape Rate:</b> 1 in 2012		
<b>Parole Escape or Abscond Definition:</b> A court conviction for escape, a Code of Penal Discipline conviction for escape, or an unauthorized absence for more than 24 hours or more constitutes an escape from a community corrections center or ISP placement.	<b>Parole Abscond Rate:</b> 3% (As of March 31, 2014)		
<b>Early Termination of Parole Supervision Rate:</b>	N/A		
<b>*Program Risk Level Summary Intakes 2013:</b>	<b>2% Low Risk</b>	<b>21% Med Risk</b>	<b>77% High Risk</b>
<b>Risk Instrument Used:</b>	LSI/CARAS		

*\*Risk levels are State data only. Local data is currently not available.*

# GLOSSARY

**Best Practices:** Best Practices involves a systematic approach of utilizing empirical evidence to inform decision-making. Although the practices themselves may not be validated by research, the decision-making structure is informed by empirical information. For example, this Guide is consistent with Best Practices, although the Guide itself has not yet been researched for effectiveness. A Best Practice utilizes empirical information to inform decision-making and is a fluid concept that changes as new research becomes available.

**Criminogenic Needs:** Risk factors that have been researched to be most closely related to recidivism (see chart on page 17). Addressing these needs through evidence-based interventions, such as cognitive restructuring, drug and alcohol treatment, motivational interviewing, etc. is effective in reducing recidivism.

**Evidence-Based Decision Making (EBDM):** The conscientious, explicit and judicious use of current empirical evidence in making decisions; involves integrating individual expertise with the best available external evidence from systematic research (adapted from Dr. David Sackett, 1996). EBDM often involves utilizing empirically validated risk instruments to inform decision-making. In the criminal justice context, EBDM is a methodology that has empirically proven results, superior to alternative techniques used in an effort to reduce recidivism.

## Legal Principles:

**Purposes of Sentencing in Colorado Statute 18-1-102.5 (summary):** (a) Punishment; (b) fairness and consistency; (c) deterrence; (d) rehabilitation ???consideration of the individual characteristics of the offender, (e & f) recidivism reduction and accountability for offenders; (f) restoration and healing for victims and the community.

**Annotation from Colorado Revised State 18-1-102.5:** Sentencing is a discretionary decision which requires weighing of various factors and striking a fair accommodation between the defendant's need for rehabilitation or corrective treatment and society's interest in safety and deterrence. *People v. Watkins*, 200 Colo. 163, 613 P.2d 633 (1980).

## Probation Chapter Programs and Acronyms:

**ADMIN:** Administrative cases (cases not currently receiving direct supervision)

**DV:** Domestic Violence

**FOP:** Female Offender Program (Provides intensive supervision for high-risk, substance abusing female offenders)

**LSIP:** Limit Setter-Intensive Probation (Replaced the former ISP or Intensive Supervision Probation; LSIP is a community-based supervision program designed for higher risk probationers. The program targets specific criminogenic needs with intensive interventions and requires accountability, with the goal of long-term behavior change and enhanced public safety)

**SOISP:** Sex Offender Intensive Supervision Probation (Designed to provide the highest level of supervision available to adult offenders placed on probation)

**T4C:** Thinking for a Change (Cognitive-Behavioral Training Program)

## **Program Purposes Definitions:**

**Accountability & Monitoring Only:** The option provides monitoring and accountability services for sentence conditions, but does not provide evidence-based behavioral interventions, and may not assess for criminogenic needs. Services may include: substance testing, electronic monitoring, employment checks, progress updates, restitution, fees and etc. These options do not provide follow-up assessments or EBDM behavior change interventions.

**Behavior Change with Accountability and Monitoring:** The specific program combines accountability & monitoring with long-term behavior change according to EBDM principles. Long-term behavior change interventions use validated risk/needs instruments to identify and target criminogenic needs. The interventions utilized must be evidence-based to be effective in reducing recidivism and are ideal for the medium to higher risk/needs individuals.

**Incapacitation:** The program's primary purpose is incarceration and does not generally have mandatory behavior change programming.. \*(This definition and the following definition were not included in the Carey report)

**Incapacitation Alternatives:** The program provides a statutorily allowable alternative to prison or jail, which allows client community access on varying scales. Lower-risk clients may especially benefit from alternatives that avoid residential populations; alternatives such as Day Reporting and In-Home Detention.

**PSIR:** The Presentence Investigation Report (PSIR) is ordered by the Court and may be requested by the District Attorney or Defense Attorney prior to sentencing. PSIRs written for standard adult cases in the 21<sup>st</sup> Judicial District incorporate evidence based assessments, including the Level of Supervision Inventory (LSI), Simple Screening Instrument (SSI) and Adult Substance Use Survey (ASUS). Areas covered in the PSIR are Details of the Case, Defendant's Statements or Comments, Disposition of Co-Defendants, Circumstances of the Victim, Prior Criminal Record, and Summary of Criminogenic Needs. An Additional Assessment Information section includes information pertaining to prior supervision, urinalysis results, and recommended level of treatment for substance abuse. The Summary, articulates the defendant's strengths and barriers, provides information regarding the Limit Setter Intensive Probation (LSIP) eligibility, and the calculated number of presentence confinement days. Following the PSIR, is the Purpose of Code with Respect to Sentencing, projected costs of sentencing options, information regarding Criminogenic Need Preferred Response Guidelines, and a Confidential page for victim restitution information.

## **Research Utilized in the Guide Development:**

Cost Effective Criminal Justice Interventions (Mark Carey, The Carey Group, 2011)

Preliminary Assessment of the Current and Potential uses of Evidence-Based Decision Making in the Pre-Adjudication Stages of Criminal Cases in Mesa County, Colorado (Barey Mahoney, The Justice Management Institute, 2011)

Mini-Assessment – Mesa County Evidence-Based Decision Making (Prepared by Frank Domurad, The Carey Group, Inc., under support from The National Institute of Corrections and the Evidence-Based Decision Making in Local Criminal Justice Systems Initiative, March 2011)

Mesa County, Colorado – Evidence-Based Decision Making Project, Contract Final Report for the Center of Effective Public Policy (Glenn A. Tapia, Mesa County Technical Assistant, 2013)

**Residential Programming:** Any program that houses clients together in group settings. These programs tend to house higher risk clients, which has been researched to be potentially harmful to lower risk clients. That is, a residential program is more likely to increase recidivism in the lower risk groups rather than decrease recidivism.

**Risk Assessments (Primary):**

**PROXY:** Three question risk assessment – current age, age at first arrest and number of prior arrests. This risk assessment has been validated in a number of studies to be effective at predicting future recidivism. Mesa County is in the process of locally validating this assessment, and it has been normed locally in Mesa County.

**LSI-R:** Level of Supervision Inventory – Revised. The LSI is an interview-based assessment instrument covering a multidimensional set of static (historical) and dynamic/criminogenic (changeable and correlated to criminal behavior) risk factors. This is a 54 question assessment, which yields an overall total risk score of 0 to 54, a profile of criminogenic needs, and an inventory of protective factors. The risk score (0 to 54) provides an indication of overall risk to recidivate. The criminogenic needs profile provides guidance for intervention targets. The protective factors indicate areas of strength and stability that can help the defendant be successful in the community. Low risk is “1 to 18”; Medium risk is “19 to 28”; High risk is “29 to 54”. The only top 8 criminogenic need that the LSI-R does not identify is “Anti-Social Personality Pattern”. This need is identified in the ASUS and is noted in the PSI reports (Adapted from Colorado Probation’s Quick-Reference Assessment Guide).

**COLORADO SCREEN Screening for Criminogenic Risk and Early Estimation of Needs:** This assessment is currently in the development stages and has not been validated. This was primarily developed by Glenn Tapia and it has been reviewed by Mark Carey. This is a 12 question, mid-level assessment. The purpose of the SCREEN is to provide an early estimation of criminogenic needs and to produce information about the client’s basic level of criminal risk (risk of recidivism). The SCREEN may be useful in targeting sentencing options or programs that have the capacity to address the identified criminogenic risk factors, but it is not intended to be used as a diagnostic tool and should not supplant a robust assessment of risks and needs in order to develop a supervision plan or intervention strategy. This assessment may present a future option for a faster, more efficient assessment to provide better information to the stakeholders about the risk/needs of our client population who currently does not receive an LSI. This information would potentially be more robust and useful than a simple proxy assessment, as it may be able to screen for issues with criminogenic needs. We hope to make the SCREEN available to stakeholders in Mesa County in the near future with the understanding that it will need to be validated, which will be a several year process.

**Other Noted Assessments in this Guide:**

**ADULT SUBSTANCE USE SURVEY (ASUS):** This self-report instrument asks respondents about information related to their substance use history and disruption. It also screens for factors that can be considered when matching the client to appropriate treatment services, including defensiveness, anti-social personality pattern, and motivation.

**SARA: Spousal Assault Risk Assessment:** A 20-item risk assessment designed to help criminal justice professionals predict the likelihood of future domestic violence. The tool is a quality-control checklist that determines the extent to which a professional has assessed risk factors of crucial predictive

importance according to clinical and empirical literature. The SARA can help determine the degree to which an individual poses a threat to his spouse, children, family members, or other people involved (P. Randall Kropp, Ph.D., Stephen D. Hart, Ph.D., Christopher D. Webster, Ph.D., Derek Eaves, M.B.).

**SIMPLE SCREENING INSTRUMENT (SSI):** The SSI is a self-report screening tool designed to indicate possible substance abuse or dependence issues. A score of 4 or more on this instrument triggers completion of the Adult Substance Use Survey (ASUS) to assess for substance abuse treatment referral (Colorado Department of Probation Services).

**OREGON:** The Oregon risk assessment is designed specifically for sex offenders, with 24 negative scale and 10 positive scale questions. The assessment classifies risk levels of particular offenders.

**Stability Factors:** Financial, Accommodations, Emotional/Personal (see chart on next page). Stability factors are obtained from the LSI assessment. The presence of stability factors may represent positive attributes that will help an offender succeed in the community. However, if problems are noted in stability factors, these may present barriers in addressing the identified criminogenic needs.

**Technical Non-Compliance:** Any program violation other than new criminal charges.

**Unsupervised Probation:** The Community Interventions Committee agreed that this program needs to be more clearly defined, and a chapter will be created for a future Sentencing Guide. We hope to update the Guide with this Chapter in 2015. Work needs to be done regarding risk levels or unsupervised cases, and more clear definitions of who is on unsupervised Probation.

# CRIMINOGENIC NEEDS CHART

<b>BIG 4 Criminogenic Needs</b>	<b>Indicators</b>	<b>Interventions</b>
<b>Criminal History (Low Self Control)</b>	Being arrested at a young age, having a large number of prior offenses, and having rule violations while on conditional release.	Develop skills to avoid high risk situations; build up new non-criminal behaviors in high-risk situations; build self-efficacy beliefs supporting reform. E.g., cognitive behavioral treatment, curfew, electronic monitoring.
<b>Antisocial Attitude/ Orientation</b>	Identification with criminals, negative attitudes toward the law and justice system, a belief that crime will yield rewards, and rationalizations that specify a broad range of conditions under which crime is justified.	Reduction of anti-social thinking and feeling; building and practicing less risky thoughts and feelings. e.g., cognitive behavioral treatment.
<b>Anti-Social Companions</b>	Association with anti-social others and relative isolation from pro-social others.	Reduce association with anti-social others and enhance association with pro-social others. e.g., recreation, life skills programs, support group involvement.
<b>Anti-Social Personality Pattern (Obtained from ASUS Social Scale)</b>	Impulsive, adventurous, pleasure-seeking, generalized trouble in multiple settings, restlessly aggressive, callous disregard for others, lack of empathy, anger problems.	Build skills in self-control, anger management, and problem-solving. e.g., cognitive behavioral treatment, life skills programs, mental health referral (if applicable, to assess for anti-social personality disorder/psychopathy).
<b>Lower 4 Criminogenic Needs</b>	<b>Indicators</b>	<b>Interventions</b>
<b>Dysfunctional Family / Marital</b>	Poor communications, significant conflict (parent-child or spouse-spouse), criminal involvement and lack of appropriate behavioral expectations and rules regarding anti-social behavior.	Reduce conflict, build positive relationships, enhance monitoring and supervision. e.g., family counseling, parenting classes, DV treatment.
<b>Education / Employment</b>	Low levels of performance and involvement and low levels of rewards and satisfactions.	Enhance performance, involvement, and rewards and satisfaction. e.g., vocational counseling, work force center, GED.
<b>Leisure / Recreation</b>	Low levels of involvement and satisfactions in pro-social leisure pursuits.	Enhance involvement in pro-social activities and rewards and satisfaction. e.g., recreation center, community center activities.
<b>Alcohol / Drug Problems</b>	Continued use despite significant life disruptions, increased tolerance to drugs/alcohol, increased use over time, inability to stop use.	Reduce substance abuse, reduce the personal and interpersonal supports for substance-oriented behavior, enhance alternatives to substance abuse. e.g., substance abuse treatment, addiction support groups, substance monitoring.
Andrews, D.A. Bonta, James (2010). Psychology of Criminal Conduct, 5th Ed., 58-59. The Carey Group, "Criminogenic Need Preferred Response Guidelines." Carey, Mark (2010). "Coaching Packet: Effective Case Management."		